

SUMMARIES OF THE MINUTES  
FOR MEMBERS OF THE FACULTY  
ASSEMBLY

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
May 8, 1964

FOR MEMBERS OF THE UNIVERSITY SENATE

The University Senate was called to order by President Carroll at 2 pm, Friday, May 8, 1964. Inasmuch as the minutes of the previous meeting had been distributed, they were not read, and were approved without objection.

President Carroll made several announcements:

1. Dr. John F. Latimer has been appointed Director of a new Office of Foreign Student Affairs beginning in September. The Director of the new office will be responsible for general orientation for all foreign students entering the University; he will co-ordinate academic advisement for foreign students in the schools and colleges; and will serve as the University liaison officer with Fulbright scholars.

The Director of Foreign Student Affairs will, in addition, serve as University liaison official for foreign student affairs with a number of other organizations including area universities, the Institute of International Education, foreign embassies, the Department of State, the Immigration Service, the Foreign Student Service Council, and the International Student House in Washington. Dr. Latimer will continue to serve as University Marshal.

2. Professor Alan T. Deibert is retiring from all active University service on August 31, 1964. He has been Professor Emeritus of Romance Languages in Residence since September, 1959. President Carroll expressed his deep appreciation to Professor Deibert for his devoted and exceedingly effective service as Adviser to Students from Foreign Countries for the past thirty-three years. The President stated that Professor Deibert plans to establish his retirement residence in Southern California.
3. Professor Harold F. Bright has been selected as Associate Dean of Faculties. President Carroll stated that Professor Bright's career includes two periods of service to The George Washington University: from 1952 to 1956 he served the Human Resources Research Office, first as a Project Leader, later as Senior Research Scientist, then as Acting Associate Director, and finally as Deputy Director of HUMRRO; and since 1958 he has been Professor of Statistics and Chairman of the Department. The President stated that the appointment was recommended to the Board of Trustees with the body of the Senate Executive Committee and after consultation with the academic deans.
4. As provided in the University Code and beginning September 1, 1964, there will be available, upon request, a physical examination without charge to all faculty members. This program is under the direction of Dr. Richard Castell, University Physician, and full information will be issued to all members of the faculty in September.

Both Dean Latimer and Professor Bright acknowledged their new appointments.

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, was then called upon. On behalf of the University Senate, he presented the following Resolution of Appreciation to Dean of Faculties Oswald S. Colclough:

"As Dean of The Law School, as Dean of Faculties, as Acting President, and again as Dean of Faculties and Provost, Oswald S. Colclough has rendered distinguished service to The George Washington University and to this body.

He has demonstrated through his example the possibility of successively pursuing two honorable and exacting careers in one lifetime, and of obtaining in both the highest level of achievement.

As the Admiral's colleagues and associates in his academic reincarnation we cherish him for his demonstrated willingness to learn and widen his horizon at an age at which most men tend to grow rigid and incurious, for his unstinting effort and vigorous leadership in academic matters, and for his friendship and humanity.

In the name of the Faculty, the University Senate expresses its gratitude and appreciation to Oswald S. Colclough in bidding him farewell for what will doubtless prove to be his third career."

The University Senate rose as a body and saluted Dean Colclough with its applause. Both President Carroll and Mr. Kraus offered their personal congratulations to Dean Colclough.

Mr. Howard M. Merriman, Chairman of the Nominating Committee, moved the adoption of the Committee report presenting nominees for membership on the Executive Committee for the academic year 1964-65, as follows:

Raymond R. Fox  
David E. Seidelson  
Charles S. Wise  
Reuben E. Wood  
Wolfgang H. Kraus, Chairman

Mr. Crafton seconded the motion. The report was unanimously approved by the Senate. President Carroll welcomed the new members to their responsibilities. He congratulated Mr. Kraus upon his re-election as Chairman and the wisdom of the Nominating Committee for including an element of continuity in its membership.

Mr. Kraus introduced and welcomed the newly elected Senate members who were present: Messrs. Finan, Fox and Sharpe. Messrs. Heller and Reesing and Miss Coleman, who were unavoidably absent, will be welcomed at the first meeting in the fall.

The next agenda item was the report of the Committee on Athletics. Mr. David E. Seidelson, Chairman, moved that the Minority Report be received. Mr. Weaver seconded the motion and it was approved. Mr. Seidelson then moved that the Senate adopt the Recommendations of the Committee's Majority Report. Mr. Davison seconded the motion and general discussion followed.

Mr. Weaver then moved that consideration of this whole matter be postponed and that both the Majority and the Minority Reports be submitted to next year's Athletic Committee for further investigation and fact-finding. Dr. Wise seconded the motion.

After discussion, Dr. Wise moved a substitute motion that the Executive Committee be directed to appoint an ad hoc committee consisting, among others, of representatives of the Committees on University Objectives, Scholarship, and Athletics to study and further investigate the matter. Dr. Miller seconded this motion. Mr. Highfill moved to amend Dr. Wise's motion to include a representative from the Committee on Educational Policy. Dr. Miller seconded the motion and it was approved by voice vote.

Professor Weaver then called for the question and by secret ballot it was carried 13 yeas to 11 nays.

The amended substitute motion: that the Executive Committee be directed to appoint an ad hoc committee consisting, among others, of representatives of the Committees on University Objectives, Scholarship, Athletics and Educational Policy to study and further investigate the matter of intercollegiate athletics, resulted in a 12-12 tie by secret ballot. President Carroll, as Chairman, cast a ballot in favor of the motion.

Chairman Seidelson expressed his deep appreciation to all members of the Committee on Athletics for their work during the past year.

The next item on the agenda was the Report of the Committee on University Objectives. Chairman Hugh L. LeBlanc summarized the recommendations of its report and moved its acceptance as follows:

"It is the opinion of your committee that (1) definite steps should be taken to improve further the quality of our undergraduate students; (2) undergraduate enrollment should be held at or near its present level unless it is clearly demonstrable that a program has the faculty and facilities to provide superior instruction for an increased enrollment; and (3) its next task is to examine the implications of the quite evident trend towards a full-time undergraduate student body."

Mr. Eastin seconded this motion. Mr. Ojalvo suggested including the phrase "and other appropriate measures;" to be inserted in the text of Section 1 following the phrase "scores on Scholastic Aptitude Tests;." This was acceptable to Mr. LeBlanc and the motion was carried with the accepted change.

President Carroll announced that The George Washington University has received the following grants: from the National Science Foundation, five grants to be matched by the University (Botany \$3,990; Chemistry \$11,140; Physics \$15,780; and two in Engineering and Applied Science \$16,430 for a total of \$47,340). The National Science Foundation wanted to note unofficially that it is uncommon for any one university to receive five such awards in one year and also commended the Department of Physics for its proposal which was one of the best prepared in the country; and from the Kellogg Foundation a grant approximating \$200,000 in support of the Program in Hospital Administration and Health Care Administration.

President Carroll also stated that a grant from NASA for \$300,000 to support work on the implications of science and technology investments on the part of government is in process. President Carroll congratulated Deans Burns, Mason and Mayo and their colleagues for their effective work with Vice President Brown and him on this matter.



Mr. John L. Finan, Chairman of the Committee on Research, then commented briefly on his Committee's report included in the sheaf of Annual Reports previously distributed. After discussion, he moved and it was seconded that the Senate receive the report.

Mr. Philip H. Highfill then moved that the other written Annual Reports of the University Senate's Committees be received by the Senate without comment. This was approved.

President Carroll referred to two committee reports, action on which has already been taken or is under way. The recommendations, as submitted by the Committee on Scholarships, will be reviewed at the June meeting of the Board of Trustees and will be incorporated in next year's selective process, if approved. Some of the recommendations made in the report of the Committee on Public Ceremonies, will be put into effect this June.

President Carroll announced that honorary degree recipients at the June Commencement will be:

Dwight David Eisenhower  
Doctor of Public Service

Clark Kerr  
Doctor of Humane Letters

Edward Bernard Bunn, S. J.  
Doctor of Humane Letters

Benjamin Coppage Willis  
Doctor of Public Service

Mr. Kraus announced that the student speaker for June had not as yet been selected; a choice has been narrowed to two young men and a decision would be reached shortly by the Executive Committee of the Senate.

President Carroll then thanked all the members of the Senate committees for their work during the year and extended his best wishes for a productive and enjoyable summer.

The meeting was adjourned at 4:30 pm.

Frederick R. Houser  
Secretary to the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
April 10, 1964

FOR MEMBERS OF THE FACULTY ASSEMBLY:

The University Senate was called to order by Provost and Dean of Faculties Colclough at 2 pm, Friday, April 10, 1964. He explained that President Carroll is representing the University at the Inaugural Ceremonies of the new President, Kingman Brewster, Jr., of Yale University, and today is attending a pre-inauguration discussion of "The Relationship of the Modern University to the Government." Provost Colclough called for approval of the minutes of the regular meeting of March 13, 1964 and the minutes of the special meeting of April 2, 1964. Mr. Edwin L. Stevens noted that his middle initial was "L" rather than "S." The minutes of both meetings were then approved as corrected.

Mr. David E. Seidelson, Chairman of the Committee on Athletics, moved that consideration of the athletic report be postponed until the May meeting. Since a minority report will be forthcoming, the Committee felt that discussion and action on the part of the Senate would be premature without this minority report. Mr. Kraus explained that both Mr. Seidelson and Mr. Krupa had been in touch with him in an effort to determine the most equitable and convenient way of coordinating the introduction of the majority and minority reports. Mr. Krupa understood the need for placing the minority report before the Senate without undue delay. It would be important for the Senate, Mr. Kraus emphasized, to have all the Committee's information and recommendations, in order to take whatever action it desired before the end of the academic year. Mr. Krupa stated that the minority report will be prepared and distributed sufficiently in advance of the May meeting for the full consideration of the Senate members.

The second item on the agenda was a report of the Library Committee chaired by Mr. Benjamin Nimer. Because of Mr. Nimer's attendance at a professional meeting in Philadelphia, Provost Colclough suggested that a written report of this Committee be distributed prior to the May meeting.

The third item on the agenda was a report of the Research Committee chaired by Mr. John Finan. Mr. Finan requested a postponement of his Committee's report with the circulation of its report prior to the May meeting.

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, reminded the committee chairmen that their annual reports were due by April 30.

Provost Colclough then invited Dr. John Parks, Dean of the Medical School, to present his report on "The Place of the School of Medicine in the University." Dr. Parks gave a brief history of The George Washington University School of Medicine from its founding in 1825 to the present. He reviewed the objectives of the School of Medicine and the very recent change in curriculum wherein a student is given the freedom of elective courses. It is felt that this type of program will provide the student with a most comprehensive educational background, one which is not purely "vocational," and one which conforms to his specific interests. There is also being developed a tri-semester program which would increase the student's choice of courses and expedite his educational objectives.

Dr. Parks mentioned the shortage of both doctors and training facilities. He said this University can accept only 109 out of 1705 freshmen applications, primarily because of space limitations. The current student body is representative of 135 colleges and universities in 37 states, the District of Columbia, Puerto Rico and five foreign countries. He reviewed the admissions procedure for students at this University which include an evaluation of the student's general index, his scientific index, the medical college admissions test and a personal interview.

Dr. Parks stated that The George Washington University has a very strong School of Medicine with a high rank in terms of national standards. In order to meet the ever-increasing needs, it is the School's objective not only to increase physical facilities, but to provide a program of learning that meets each student's specific interests. In this connection he drew attention to the development of a Master of Science program in which the Medical School is cooperating with Columbian College. In the course of the discussion, Dr. Parks stated it as his considered opinion that pre-medical programs, for all their importance, should not be regarded as indispensable entrance requirements by medical schools. He himself places much confidence in the continuing value of a liberal arts program for preparation of the medical profession.

Mr. Kraus thanked Dr. Parks for his report. Provost Colclough, in expressing his appreciation, asked the members of the Senate to join him in paying tribute to the Faculty of the Medical School for its consciousness of the importance of a close relationship of the School to the whole educational program of the University.

The meeting was adjourned at 3 pm.

Frederick R. Houser  
Secretary to the Senate

MINUTES OF A SPECIAL MEETING OF THE UNIVERSITY SENATE

April 2, 1964

FOR MEMBERS OF THE FACULTY ASSEMBLY

The special meeting of the University Senate was called to order by President Carroll at 4:15 pm, Thursday, April 2, 1964. President Carroll then made the following announcements:

1. The Board of Trustees adopted, with minor changes, the proposed revision of the University Code and Ordinances Governing the Academic Personnel of the University. Following approval of the minutes at the June meeting of the Board of Trustees the new version will be printed and distributed to the faculty. The revised Code will become fully effective at the beginning of the new academic year. President Carroll expressed his sincere thanks to the Senate committee members involved and especially to the successive chairmen, Mr. Wood Gray and Mr. Forrester Davison.
2. President Carroll announced that with the assistance of a small advisory committee of colleagues, he had been for many months in the process of searching for a successor to Dean of Faculties Colclough who will be retiring at the end of the current fiscal year. A serious search on a nation-wide basis was made and several potential candidates were personally interviewed. The advisory group submitted "unanimously and with enthusiasm" a recommendation the academic deans firmly endorsed that John Anthony Brown, Vice President for Plans and Resources, be recommended to the Board of Trustees for election to this office. At its March meeting, the Board of Trustees approved the President's recommendation for election of Dr. John Anthony Brown as Vice President and Dean of Faculties. President Carroll stated that, following this special meeting of the Senate, a letter announcing the appointment will be mailed to all members of the faculty.

Upon invitation of President Carroll, Dean of Faculties Colclough took the floor. He congratulated Vice President Brown on his new appointment and stated that he looked forward to working with him in the coming months as he takes over the duties of that office. He stated in part ". . . I have been here 14 years, four months, and two days as of today, and it has been a tremendous experience. I shall always be grateful for it." President Carroll then called upon Vice President and Dean-elect Brown, who expressed his appreciation for the confidence placed in him. He stated that no one person or small group can carry the institution; it must be a cooperative effort on the part of all. President Carroll then thanked Vice President Brown and offered his personal congratulations as well as his sincere thanks to Dean Colclough.

In opening the discussion on the Scholarship Committee Report, Mr. William L. Turner, Committee Chairman, read the following parenthetical statement which he wished to be added to Item 1 of his Committee's original report: "It is understood that these operations exclude the selection of fellows and teaching assistants and the recommendation of candidates for Federal fellowships which decisions must of necessity remain the prerogative of departments of the University and of the Graduate Council." He stated that this phrase should clarify any doubtful interpretation of the duties of the projected Office of Student Financial Aid. Mr. Turner moved the adoption of his Committee's recommendations and Dr. Wise seconded the motion. Mr. Kraus read to the Senate a letter received from Director of Admissions Ruth endorsing the report. During the discussion it was duly noted that the proposed Office of Student Financial Aid would not include the professional schools other than for the purpose of dissemination of information. The motion was unanimously carried.



Mr. Geza Teleki presented an interim report of the Physical Facilities Committee. Discussion followed but no formal action was taken.

In response to a question, Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, suggested a tentative agenda on matters that it would be desirable for the Senate to discuss prior to the May meeting, the last scheduled meeting of the academic year. Mr. Hugh L. LeBlanc moved that the Senate hold its regular meeting on April 10 in order to cover these matters. The motion was seconded and carried.

Mr. Roderic H. Davison suggested that the Senate go on record to convey its deep appreciation to Dean Colclough for his many contributions and to express its pleasure in the appointment of Dean-elect Brown. Mr. Ledakis moved that the Executive Committee be instructed to compose a formal resolution to this effect. Mr. Wood seconded the motion and it was unanimously carried.

The meeting was adjourned at 5:25 pm.

Frederick R. Houser  
Secretary to the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
March 13, 1964

FOR MEMBERS OF THE FACULTY ASSEMBLY

The University Senate met at 2 pm, Friday, March 13, 1964, President Carroll presiding. President Carroll called for approval of the minutes of the previous meeting as distributed. Mr. Edwin L. Stevens moved to amend the minutes by changing the sentence beginning with "This information revealed . . ." in the first paragraph on page 2 so as to include the amount of the gross deficit for 1962-63. The motion was seconded by Mr. Seidelson and discussion followed. Mr. Ledakis moved to amend Mr. Stevens's motion by deleting on page 2 the last two sentences of paragraph 1 and also eliminating paragraphs 2 and 3. Mr. Bright seconded the motion. Following discussion the motion to amend was approved. The minutes concerning the preliminary report of the Committee on Athletics were then approved as amended by the Ledakis motion to read as follows:

"Mr. David E. Seidelson, Chairman of the Committee on Athletics, presented a preliminary report on his Committee's work. He stated that he would attempt to bring before the Senate the factors which the Committee has been considering and present both sides of the issues. The function of the Committee was to evaluate the present intercollegiate program and offer recommendations to the Senate. At the request of the Committee, Vice President and Treasurer Herzog prepared and sent to the Committee financial information concerning the intercollegiate athletic program.

"President Carroll congratulated Mr. Seidelson for the excellent preliminary report which he had presented. Mr. Kraus, in expressing the Senate's appreciation, emphasized the importance of a report on this complex subject which had succeeded so well in giving a balanced view of the key factors involved and of the conflicting appraisals to which they have given rise. Discussion of the report then followed. Inasmuch as the report was preliminary, no formal action was taken."

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, introduced the two newly elected members to the Senate from the Columbian College of Arts and Sciences, Miss Eva M. Johnson, Psychology, and Mr. Howard M. Merriman, History, who will complete the terms of Mrs. Helen Jakobson and Mr. Nels D. Nelson both of whom are on sabbatical leave.

The second item on the agenda was further discussion of the Athletics Committee preliminary report. Mr. Seidelson requested the Senate to draw to the Committee's attention any areas overlooked in its study. Discussion followed but no formal action was taken.

Mr. Reuben E. Wood, Chairman of the Faculty Organization Plan Review Committee asked for unanimous consent to discuss an item not on the agenda. This was granted. Mr. Wood then moved that the Senate recommend to the Assembly the following amendment to the University Faculty Organization Plan that Article IV, Paragraph 1, sentence 3 be amended by deleting ". . . participation by at least 50% of its voting members, and . . . ." The motion was seconded by Mr. Naeser and, following discussion, was carried. Mr. Kraus then moved to amend Article II, Paragraph 3(c) to read "A quorum for any meeting shall consist of 25% of the membership of the Assembly." The motion was seconded by Mr. Stevens and, following discussion, was passed. The above recommended amendments are to be submitted to the Faculty Assembly at its next meeting.

Mr. William L. Turner, Chairman of the Scholarship Committee, submitted the following report:

"The Senate Committee on Scholarships makes the following proposals and recommendations to the University Senate:

- (1) That the Senate endorse the establishment of an Office of Student Financial Aid under which the present operations of the University Scholarship Office, fellowship programs, assistantship programs, student loan activities, and student placement activities would all be combined into a single Office of Student Financial Aid to be headed by a full-time Director.

(2) That the Senate recommend that Chairmen of departments or appointed members of each department and school of the University make a special effort to aid and advise students who apply for scholarships and fellowships for graduate work elsewhere. Such aid and advice should be concrete, chiefly to the extent of critical review of style and content of essays often required as addenda to applications, in order to assure the student's presenting himself according to his true ability.

(3) That the Senate recommend that Department Chairmen remit to the Scholarship Office the names of Juniors and Seniors majoring in their departments who have high quality-point indices in order that such students might be encouraged to apply for such awards as the Marshall, the Wilson and the Rhodes scholarships.

(4) That the Senate (a) endorse a change in the administration of the Trustee Scholarships (High School, Engineering, and Alumni) from a specified number of full-tuition scholarships to an equivalent sum of tuition monies. Scholarships will continue to be awarded as heretofore on the basis of academic ability. Under the change proposed, students awarded scholarships would be granted stipends according to individual financial need. And, (b) that the Senate recommend to the University Administration that the University subscribe to the College Scholarship Service, the reports of which would be applied in the determination of the stipends for the recipients of these Trustee Scholarships."

No formal action was taken by the Senate on this report.

Mr. L. Poe Leggette, Chairman of the Committee on Public Ceremonies and Assemblies, gave an informal progress report. General discussion followed, but no action was taken. The meeting adjourned at 4:55 pm.

Frederick R. Houser  
Secretary to the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
February 14, 1964

FOR MEMBERS OF THE UNIVERSITY FACULTY

The University Senate met at 2 pm, Friday, February 14, 1964, President Carroll presiding. In the absence of objections, the minutes of the regular meeting of January 10, 1964 and of the special meeting of January 17, 1964 were approved as distributed.

Dean Francis N. Hamblin of the School of Education spoke briefly on the Task of a School of Education. He stated that the dual purpose of the School is to educate and train teachers through programs in elementary and secondary education, school administration, guidance counseling, special education, international education, etc. In terms of method, anyone preparing to teach should have a good background in the liberal arts and a reasonable amount of professional training. It is the hope to improve the already sound program and to increase the disciplinary exposure the student receives in order to give him a practical internship involvement in the marketplace. It is the present aim of the School of Education to expand the staff, create more facilities, especially in physical education, increase the number of full-time students (both graduate and undergraduate) without reducing the number of part-time students, increase substantially the number of full-time graduate fellowships, obtain more national and local financial support, expand the summer programs, and finally, create a more efficient, effective follow-up of graduates at all levels.

President Carroll stated that there had been an article published in the Washington Post by Mr. B. D. Ayres, Jr. in which Dean Bissell was misquoted. Dr. Bissell was quoted as stating that "administrative policy . . . has been to avoid school association with controversial subjects." The article dealt with the Civil Rights Group which had sought official recognition from the University. The Group was refused recognition by the Student Life Committee because they did not comply with the established procedures for recognition of any University organization. The action was solely procedural; it had no relation whatsoever to the subject of civil rights.

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, moved the nominations of the following to committees as indicated:

William J. Battin (School of Engineering) to replace Carl H. Walther (School of Engineering) on the Faculty Performance and Development Committee.  
Charles J. Herber (Department of History) to replace James W. Robb (Romance Language) on the Library Committee.

Roy B. Eastin (Business and Public Administration) to replace James C. Dockeray (Business and Public Administration) on the Scholarship Committee.

Mr. Ojalvo seconded this motion and it was unanimously approved.

Mr. Kraus reminded the Senate of the Faculty Assembly meeting to be held on February 19, 1964 at which time the Senate draft of proposed amendments to the Code and Ordinances Governing the Academic Personnel of the University as recommended will be submitted. Under the authority granted him by the Senate, he had appointed Messrs. Calvin D. Linton, J. Forrester Davison and Edwin L. Stevens members to a Committee on Style which had done an extremely effective job in producing the final version of the draft. In this form, with only a few minor changes, the draft had been approved by the Executive Committee. Copies were sent to all members of the faculty with the request that any proposed amendments be submitted in writing to the Secretary prior to the meeting of the Faculty Assembly.

Mr. Kraus raised the question whether and how much information on Senate meetings should be made available to the Hatchet. After discussion, it was accepted as the sense of the meeting that considering the tentative and preliminary character of progress reports made by committees, harm could often result from casual or indiscriminate publicity. It was decided that the Chairman of the Executive Committee should use his discretion as to what information was to be released, preferably in the form of a written statement. At the same time it was expected that the other members of the Senate and non-members in attendance would refrain from dispensing information.



Mr. David E. Seidelson, Chairman of the Committee on Athletics, presented a preliminary report on his Committee's work. He stated that he would attempt to bring before the Senate the factors which the Committee has been considering and present both sides of the issues. The function of the Committee was to evaluate the present intercollegiate program and offer recommendations to the Senate. At the request of the Committee, Vice President and Treasurer Herzog prepared and sent to the Committee financial information concerning the intercollegiate athletic program.

President Carroll congratulated Mr. Seidelson for the excellent preliminary report which he had presented. Mr. Kraus, in expressing the Senate's appreciation, emphasized the importance of a report on this complex subject which had succeeded so well in giving a balanced view of the key factors involved and of the conflicting appraisals to which they have given rise. Discussion of the report then followed. Inasmuch as the report was preliminary, no formal action was taken.

Mr. Philip H. Highfill, Chairman of the Committee on Educational Policy, presented an informal progress report of his various subcommittees as follows:

1. The question of whether or not the Graduate Council should give way to a Graduate School has been considered specifically by Dr. Harold Mandel. However, he is now on leave in New Zealand and continuance of this investigation has been temporarily halted.
2. Mr. Paul A. Crafton is studying the use of television as an educational device. This involves many technical problems and a report will be made later.
3. The Summer Sessions have been altered greatly by the University in terms of time and course arrangements by the change from one 8-week session to two 5-week sessions. This has expanded and accelerated summer programs.
4. The College of General Studies has made certain changes in operation and an Administrative Committee is awaiting the outcome of a report on this subject.
5. Much apparatus, time and money would be involved in the establishment of a substantial honors program, and it was felt by the Committee that a formal honors program at this time would not be feasible.
6. A fund is being set up to provide a limited sum for the highly desirable benefit of lectures by prominent scholars, artists, etc. in the Washington, D.C. area. A formal report with the Committee's specific recommendations will be submitted in May.

Mr. Morris S. Ojalvo, Chairman of the Committee on Appointment, Salary and Promotion Policies (including Fringe Benefits) introduced Mr. Waldo Sommers who gave a preliminary report on a Disability Insurance Plan:

In the year before last, the Administration raised the subject by questioning what the cost of installing a disability insurance plan would be. The question was answered in terms of then current data, but the overriding necessity of improving the general salary structure temporarily placed the whole idea of disability insurance in eclipse as all possible resources were channeled toward the main objective last year.

This year President Carroll requested Vice President and Treasurer Herzog to solicit new proposals on disability insurance from the Teachers Insurance and Annuity Association of America. It then became necessary to provide T.I.A.A. with up-to-date information on distribution of personnel by age, sex, employment category, and salary level.

T.I.A.A. submitted the requested proposals, showing relative cost of various kinds and degrees of coverage for particular categories of personnel. The proposals are now under consideration. Some of the questions at issue are whether or not the plan which might be adopted would relate the new insurance to retirement or tenure features of the existing pay and fringe benefit structure, whether it would include a waiting period, whether it would be contributory or not, and so on.

As one's total income increases, the protection that Social Security provides against disability tends to seem less and less commensurate. The Committee believes that the people most interested in a University plan of disability insurance are probably the more senior members of the Faculty. It regards as encouraging President

Carroll's personal interest in studying possible plans as evidenced by his reopening the matter this year.

Mr. Ojalvo reported that the Committee is currently studying retirement benefits; a further extension of scholarships for children of the faculty; salary structure; and criteria for promotion.

The question of an annual physical examination as provided in the Faculty Code was discussed. President Carroll stated that this is currently under administrative re-evaluation.

The meeting adjourned at 5:31 pm.

Frederick R. Houser  
Secretary to the Senate

MINUTES OF A SPECIAL MEETING OF THE UNIVERSITY SENATE  
January 17, 1964

FOR MEMBERS OF THE FACULTY ASSEMBLY

The special University Senate meeting on Friday, January 17, 1964 was called to order at 2:30 pm by Dean of Faculties Colclough. Discussion of the revised report of the Committee on Professional Ethics and Academic Freedom on the Faculty Code was the only item on the agenda. President Carroll took the chair when he arrived shortly after the meeting had started.

Wolfgang H. Kraus, Chairman of the Executive Committee, informed the Senate that the Executive Committee had just held a meeting with Mr. J. F. Davison, Chairman of the Committee on Professional Ethics and Academic Freedom, at which the Code revisions were discussed extensively. A few points for textual revision were conveyed to Mr. Davison in writing at this meeting, but no other written requests for changes in wording or substance had been submitted to either the Chairman of the Executive Committee or to Mr. Davison.

Mr. J. F. Davison briefly traced the history of the proposed Code revisions. He suggested that a Committee on Style be appointed to work out suggested changes and submit an integrated and appropriately amended statement to the Faculty Assembly. Mr. Davison declared that last year's report which dealt with implementing Section IX and redrafting of Section IV of the Code had appeared to be generally acceptable and that this year's committee had suggested only certain changes in style. The Committee has incorporated some language used in the report by the Committee T of the AAUP, entitled "Faculty Participation in College and University Government."

It was moved and seconded that the Report be discussed. The remainder of the meeting was given over to a detailed discussion of the draft. After an appropriate motion the Senate unanimously approved in principle the body of the committee draft.

Mrs. Helen B. Jakobson moved that the Chairman of the Executive Committee be empowered to select a Committee on Style. Mr. Charles R. Naeser seconded the motion and it was carried.

Mr. Kraus conveyed the thanks of the Senate to Mr. J. F. Davison and his committee and to its predecessor committee under Mr. Wood Gray's leadership for their able and dedicated work on the proposed Code revisions.

Mr. Kraus asked for a general motion to recommend the proposed revisions with the suggested changes to a Committee on Style; this would constitute the recommendation of the Senate to the Faculty Assembly. The motion was seconded and approved unanimously.

President Carroll announced that the five local universities have established a Joint Graduate Consortium to formulate procedures for the eventual better joint use of their resources by graduate students. Any resulting venture will be cooperatively developed and administered by the universities involved. A small central office will be provided for the Consortium at the Brookings Institution. It had been agreed that the pilot program should be planned for a minimum of five years and that the universities will each contribute for the next year's operation to match funds presently in sight from a foundation grant. Dr. Elmer West is to be appointed as executive secretary of the Consortium. Dr. Carroll stated that Dean Arthur Burns of the Graduate Council has been involved in preliminary discussions of this idea for the past year or so. Graduate students enrolled at one institution would take one or more courses at another participating university with the approval of his advisor and of the other university. There is no thought of free movement of graduate students among the universities. The objective is to fill out an individual student's program in ways that might not be possible in a single university.

The meeting adjourned at 5:30 pm.

Fredrick R. Bauer  
Secretary of the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
January 10, 1964

FOR MEMBERS OF THE FACULTY ASSEMBLY

The University Senate met at 2 pm, Friday, January 10, 1964, President Carroll presiding. Inasmuch as the minutes had been distributed, they were not read. The minutes were approved with the following change: In the last sentence, fifth paragraph, page 1, change the comma after "possible" to a period and insert "An effort will be made to determine the desire for participation,".

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, introduced Mr. Roy B. Eastin, who was elected to the Senate by the School of Government, Business and International Affairs to replace Mr. James C. Dockeray.

Mr. Charles R. Naeser, Chairman of the Committee on Faculty Performance and Development, reported that his committee had been drawing up criteria for performance and methods of evaluating these criteria, considering criteria to be applied for a possible designation as distinguished professor, and considering the feasibility of a reduction in teaching load for increased research direction. Mr. Naeser stated that the committee had no recommendation at the present time.

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Dean Grover L. Angel of the College of General Studies spoke briefly concerning the role of the College of General Studies which was established in 1950 to extend broadly the educational facilities of the University, to introduce educational programs for mature adults, and to provide auxiliary educational programs, such as conferences, workshops and institutes. The functions of the College of General Studies are to provide graduate and undergraduate education off-campus; early career programs, professionally-oriented; mid-career work, primarily for career military officers; remedial education for those whose baccalaureate work is not complete or who have not begun such work; and special projects. The College of General Studies offers programs principally in the District of Columbia, Virginia and Maryland area but also at the several War Colleges. The course offerings consist of University credit courses, a series of non-credit courses designed for special interest groups, television courses for credit and non-credit, and non-credit radio courses. There were 401 instructional staff members last year. Student enrollment in credit courses was almost 9,000 and in non-credit courses, 888. 109 of these students were on the Dean's List, 19 on probation, and 5 were suspended.

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President Carroll asked if there were any questions not covered by the committee reports which members wished to discuss. Mr. Edwin L. Stevens questioned retention in the Code of the provision for an annual medical examination for faculty members as the policy has not been implemented for a number of years. After discussion, it was the sense of the Senate that the Committee on Appointment, Salary and Promotion Policies should consider whether this provision can be effectively implemented.

The meeting adjourned at 4:40 pm.

Frederick R. Houser  
Secretary of the Senate

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Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, read a draft of the resolution honoring Professor Fred S. Tupper, which the Senate had empowered the Executive Committee to prepare. After some discussion, Mr. Edwin L. Stevens moved the adoption of the resolution in the following form:

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Mr. Paul A. Crafton seconded the motion and it was unanimously approved.

Mr. J. Forrester Davison, Chairman of the Committee on Professional Ethics and Academic Freedom, reported that his committee hopes to present a report and a redraft of the present draft amendments on the Code Revision to the Senate at its next meeting. He stated that the redraft would be presented to the Faculty Assembly at its February meeting and then to the Board of Trustees.

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President Carroll directed the attention of the Senate to an article in the Washington Post, December 13, 1963, entitled "Graduate Schools' 'Isolation' Attacked." He quoted charges made by Louis W. Norris, president of Albion College, Victor L. Butterfield, president of Wesleyan University, and Howard P. Lowry, president of the College of Wooster, at the annual meeting of the Council of Graduate Schools, as follows:

"Graduate schools are becoming centers for clusters of near-sighted scholars who feverishly pursue their own narrow interests without regard for the broad questions of society."

"Norris called on graduate schools to become 'unified and inclusive intellectual communities,' that give students 'an organic relation to the total world.'"

"Lowry said graduate schools are not telling the truth when they say they want liberally educated students instead of those who have specialized during their undergraduate years."

"They expect the students they accept to already know everything about the subjects they have come to learn," he said. Graduate departments are 'putting more and more pressure' on colleges to force students to forego broad training for early specialization."

President Carroll suggested that these charges raised some questions which might appropriately be studied by the Committee on Educational Policy.

The meeting adjourned at 4:25 pm.

Frederick R. Houser  
Secretary of the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
November 8, 1963

FOR MEMBERS OF THE FACULTY ASSEMBLY

The University Senate met at 2 pm, Friday, November 8, 1963, with Provost Colclough presiding in the absence of President Carroll. The Provost informed the Senate that President Carroll was unable to attend because he is serving as chairman of the Middle States Association team which is evaluating the University of Pennsylvania.

Inasmuch as the minutes of the previous meeting had been distributed, they were not read. The minutes were approved with the following change: On page 2, paragraph 4, in the sentence beginning "Mr. Reuben E. Wood, Chairman of the Review Committee on the Faculty Organization Plan," change "Senate" to "University Faculty Assembly."

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, moved the following changes in membership of committees to the Senate for its approval:

1. The Committee on Physical Facilities, Mr. Fred H. Gibbs (Hospital Admin.) to replace Mr. David J. Sharpe (Law), who had been appointed to two committees. Mr. Sharpe will continue as a member of the Committee on Administrative Matters.
2. The addition of James N. Mosel (Psychology) to the Committee on Educational Policy.
3. The Committee on Athletics, Mr. John W. Skinner (Economics) to replace Miss Helen B. Lawrence (Physical Education).

The motion was seconded by Mr. Hugh L. LeBlanc and unanimously approved.

The second item on the agenda, Information on the current state of the Code Revision, was presented by Mr. J. Forrester Davison, Chairman of the Committee on Professional Ethics and Academic Freedom. Mr. Davison reported that President Carroll had met with the committee to advise them of the Board of Trustees' position on the proposed Code Revision. Mr. Davison stated that the committee agreed to the desirability of redrafting portions of the present draft amendments on which, after further consideration, they find themselves to be in agreement with the President and the Board of Trustees. He listed some general principles to be considered in redrafting. Provost Colclough stated it was the sense of the Board of Trustees at their recent meeting that it had complete confidence that President Carroll and the representative members of the faculty could work out a completely desirable Code. Mr. Roderic H. Davison moved that the committee's report be accepted, Mr. Paul A. Grafton seconded the motion, and it was approved.

Mr. Kraus introduced Charles B. Nutting, Dean of the National Law Center, who had volunteered to speak in place of Dean Archibald Woodruff, the scheduled speaker. Provost Colclough commented that Dean Woodruff is a member of the Middle States evaluating team of which President Carroll is chairman. Dean Woodruff is representing the area of Urban Affairs.

Dean Nutting discussed the National Law Center. The Law Center, of which the Graduate School of Public Law is a component part, was established by action of the Board of Trustees in December, 1959. The Trustees recognized that the conventional type of law school organization could not fulfill the total obligation of legal education and research in the 20th Century. He stated that the Graduate School was established with a twofold mission: First, formal advanced instruction beyond the LL.B. and, second, research. Dean Nutting expects that Law programs will become more interdisciplinary in the future, utilizing the resources of The University to the extent that they can contribute. He cited many recent activities of the Law Center to illustrate the broadening trend in legal education and research.

Provost Colclough remarked that he was particularly impressed by Dean Nutting's remarks concerning the importance of bringing the various disciplines together. He stated his belief that The University has a responsibility to educate the youth of this country on a broad basis in all disciplines and his expectation that in future years the Schools and Colleges of The University will work in ever closer cooperation.

Mr. Gust A. Ledakis called attention to the Washington Foreign Law Society, a group initiated by members of The George Washington University faculty and members of the Board of Trustees, to foster cooperation and knowledge among lawyers from the United States and foreign countries. He referred briefly to some of the studies conducted by the Society. Mr. Ledakis suggested that a survey be made of University programs to determine which might be interrelated.



Mr. Hugh L. LeBlanc, Chairman of the Committee on University Objectives, reminded the Senate that last year the committee had drafted a set of university objectives which were approved by the Senate, Faculty Assembly and the Board of Trustees, and are now spelled out in the catalogue. Mr. Harold F. Bright, the former chairman, had reported that the committee had completed its assigned task and would not meet again unless so directed by the Senate. Mr. LeBlanc expressed his reluctance to call a meeting because of his feeling that further work by this committee might duplicate the efforts of other committees. After general discussion, it was the consensus that the committee might serve in a consultative capacity regarding implementation of university objectives. Mr. Kraus suggested that Mr. LeBlanc prepare a motion regarding his committee, to be presented at the next meeting in order to provide an opportunity for further discussion.

Provost Colclough raised a question concerning the formal resolution with respect to the late Professor Tupper which the Executive Committee had been empowered by the Senate to draft. Mr. Kraus stated that the Executive Committee is presently working on a draft of the resolution.

The meeting adjourned at 3:15 pm.

Frederick R. Houser  
Secretary of the Senate

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
October 11, 1963

FOR MEMBERS OF THE FACULTY ASSEMBLY

The University Senate met at 2 pm, Friday, October 11, 1963, President Carroll presiding. Inasmuch as the minutes of the previous meeting had been distributed, they were not read and were approved without objection.

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, reminded the Senate of the late Professor Fred S. Tupper's significant contributions to the University, particularly in the formation of the University Senate and faculty self-government. Mr. Kraus moved that the Executive Committee be empowered to draft a formal resolution on behalf of the Senate to be entered on the record of the Senate and transmitted to Professor Tupper's widow. The motion was unanimously approved. Mr. Kraus read the following statement of the English Department:

"We, the members of the Department of English of The George Washington University, take the occasion of our first meeting in the new academic year to express formally our sorrow at the loss of our esteemed colleague, Fred Salisbury Tupper. For twenty-seven years he personified for us, and enriched with his own unique creativity, the tradition of exact scholarship and humane wisdom. His insight and ingenuity have helped to shape every level of our academic program, notably through the well-known report that led to a reorganization of the liberal arts curriculum; and also his excellent name will always be especially associated with two of our own courses, the proseminar for seniors majoring in English Literature, and the course in Shakespeare, through which his influence has perennially extended far beyond the limits of our one Department. He was a scholar who made permanently valuable contributions to learning, an academic statesman of rare vision and skill, a beloved teacher of many college generations, and a true and loyal friend to every member of the University, particularly to us in the Department of English, who daily had the joy of his companionship. We shall not look upon his like again."

The Senate rose for a moment of silence in memory of Professor Tupper.

Mr. Harold F. Bright, Chairman of the Nominating Committee, reported that Dr. Charles S. Wise of the School of Medicine had been selected to replace Nels D. Nelson, who has resigned from the Executive Committee because of a duplicate membership from Columbian College. He moved that the Senate accept this nomination, Mr. Roderic H. Davison seconded the motion, and it was approved unanimously.

Mr. Kraus directed the attention of the Senate to the list of nominations for committees of the Senate which had been distributed at the beginning of the meeting. Mr. R. H. Davison moved that the nominations be approved, Mr. Bright seconded the motion, and the nominations were approved after the following changes had been indicated as desirable and no objection had been raised: Admiral O. S. Colclough will be listed as Dean of Faculties in his ex officio capacity on certain committees and Mr. John A. Brown, Jr., Vice President for Plans and Resources, will replace Mr. C. Max Farrington, Assistant to the President (Special Projects) as an ex officio member of the Committee on University Objectives.

Mr. Kraus presented a brief historical summary of the activities of the Senate regarding the Faculty Code Revision.

President Carroll referred to and quoted in part as follows with approbation, from an address on federal support to education by Francis Keppel, United States Commissioner of Education and former Dean of the Graduate School of Education at Harvard University:

"We must recognize first of all that the quality of education depends upon what happens to individual students in individual classrooms, and that the actual improvement...is...a result of individual attitudes. At the same time, we must recognize that the educational enterprise is a public trust and a public responsibility, and that the answer to finding ways to finance its improvement lies in concerted public action. In private institutions as well as in public ones, this concerted action is a composite of individual concern, individual effort, and individual action."

"To be able to cope with the rapidity with which knowledge itself is changing, today's student must become a self-propelled learner, with a zest for knowing and serving. The way the student learns must help him develop an approach to learning which provides for continuous renewal of what he knows, continuous improvement of actions and reactions. In other words, he must be able to apply to learning--and to life, itself --a method of inquiry which helps him face new or unfamiliar situations with confidence that if he does not know the answer he knows how to go about finding it.

"In our efforts to find solutions to the . . . problems I have mentioned, it might be well to remember the admonition of Laotzu, that 'The biggest problem in the world could have been solved when it was small.'"

President Carroll reported briefly on the meetings this summer with Chairmen James M. Mitchell and Leonard Carmichael of the Board of Trustees' Committees on Personnel and Academic Affairs, his correspondence with Mr. Fritz Machlup, President of the AAUP, and Mr. Kraus' memorandum to Chairmen Mitchell and Carmichael on the Code Revision submitted through the President. He reported that while the Board will most likely approve those elements of the proposed Revision that are pertinent to the Reichard case, there are other sections which key members of the Board would find extreme difficulty in accepting as they now stand. It was suggested that the Committee on Professional Ethics and Academic Freedom begin work on this matter immediately so that a revised proposal or at least a clear focus of differences could be brought before the Board of Trustees at their January meeting and, perhaps, referred to the Faculty Assembly in February. In response to a statement by Mr. Edwin L. Stevens, President Carroll expressed his wish to arrange an informal meeting with the Executive and Professional Ethics Committees so as to facilitate a reconciliation of these expressed differences.

Mr. Reuben E. Wood, Chairman of the Review Committee on the Faculty Organization Plan, stated that he had no report to make at this time, but that his committee hopes to submit its report to the University Faculty Assembly some time later in the semester. There was some discussion of matters that the committee is reviewing. Mr. Wood requested that members send any additional comments and suggestions to him.

President Carroll announced "with satisfaction and pride" that there will be a George Washington University Regional American Assembly on the Population Dilemma at the Airlie Conference Center, November 14th through 17th, 1963. A distinguished roster of speakers and discussion group participants have accepted the University's invitation which was made possible by two grants. Mr. Carroll introduced Mr. John A. Brown, Jr., Vice President for Plans and Resources, who spoke on current University development and the institutional research and programmatic planning being done under the supervision of his office. Mr. Brown congratulated Dean B. D. Van Evera for his committee's work in the field of science facilities and Dr. Thomas Peery for his committee's work on medical facilities. Mr. Brown's office is supervising studies on a student center, student residential facilities, weekend dining arrangements, recreational facilities, and parking.

Mr. Brown announced the following specific program for the American Assembly at the Airlie Conference Center to which President Carroll had earlier made reference. On Thursday evening, the Secretary of Commerce, Hon. Luther Hodges, will speak on the effect of population growth on our national economy; at the Friday luncheon, Dr. Oscar Harkavy, Director of the Population Program of the Ford Foundation, will moderate a panel of distinguished scholars in the population field from Chicago, Georgetown and Harvard Universities; Friday evening, the Rev. John A. O'Brien, Research Professor of Theology at the University of Notre Dame, will speak on "Population Explosion Demands World-Wide Action"; and at the Saturday luncheon meeting, Mr. Richard Gardiner, Deputy Assistant Secretary of State for International Organizational Affairs, will speak on "International Politics of Population." Most of the time of the Assembly will be devoted to small group discussion of these talks and a background book which was edited by Prof. Philip Hauser.

Mr. Kraus announced a change in Senate membership. Mr. Benjamin Nimer will replace Mr. Howard R. Ludden, who is on leave of absence.

President Carroll announced that President Kennedy had just signed the Health, Education and Welfare Appropriations Act, which includes a provision for \$2,500,000 in matching funds for the University Teaching Hospital expansion and modernization. He expressed appreciation and satisfaction at the fund raising progress for this endeavor (nearing \$5.8 million) and expressed confidence that the remaining funds needed (some \$1.6 million) will be obtained.

Dean of Faculties Colclough spoke briefly of the future challenge to higher education. He expressed his firm belief that the University is about to embark upon a period that will project into the future the momentum recently gained. He stressed the need for rigorous evaluation of all our educational programs and stated his readiness to cooperate with departments and schools in this forward planning. He introduced the new Dean of the School of Education, Mr. Francis N. Hamblin, who is an ex officio member of the Senate.

Mr. Kraus urged that members of the Senate seek to expedite Senate proceedings in the current academic year by increasing their efforts for clarity and conciseness in committee and Senate discussions.

The meeting adjourned at 3:55 pm.

Frederick R. Houser  
Secretary of the Senate



PRECIS OF THE MINUTES  
FOR  
SENATE MEMBERS ONLY

MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
January 10, 1963

FOR MEMBERS OF THE UNIVERSITY SENATE

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November 8, 1963

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1. The Committee on Physical Facilities, Mr. Fred H. Gibbs (Hospital Admin.) to replace Mr. David J. Sharpe (Law), who had been appointed to two committees. Mr. Sharpe will continue as a member of the Committee on Administrative Matters.
2. The addition of James N. Mosel (Psychology) to the Committee on Educational Policy.
3. The Committee on Athletics, Mr. John W. Skinner (Economics) to replace Miss Helen B. Lawrence (Physical Education).

The motion was seconded by Mr. Hugh L. LeBlanc and unanimously approved.

The second item on the agenda, Information on the current state of the Code Revision, was presented by Mr. J. Forrester Davison, Chairman of the Committee on Professional Ethics and Academic Freedom. Mr. Davison reported that President Carroll had met with the committee to advise them of the Board of Trustees' position on the proposed Code Revision. Mr. Davison stated that the committee agreed to the desirability of redrafting portions of the present draft amendments on which, after further consideration, they find themselves to be in agreement with the President and the Board of Trustees. He listed some general principles to be considered in redrafting. Provost Colclough stated it was the sense of the Board of Trustees at their recent meeting that it had complete confidence that President Carroll and the representative members of the faculty could work out a completely desirable Code. Mr. Roderic H. Davison moved that the committee's report be accepted, Mr. Paul A. Crafton seconded the motion, and it was approved.

Mr. Kraus introduced Charles B. Nutting, Dean of the National Law Center, who had volunteered to speak in place of Dean Archibald Woodruff, the scheduled speaker. Provost Colclough commented that Dean Woodruff is a member of the Middle States evaluating team of which President Carroll is chairman. Dean Woodruff is representing the area of Business Administration.

Dean Nutting discussed the National Law Center. The Law Center, of which the Graduate School of Public Law is a component part, was established by action of the Board of Trustees in December, 1959. The Trustees recognized that the conventional type of law school organization could not fulfill the total obligation of legal education and research in the 20th Century. He stated that the Graduate School was established with a twofold mission: First, formal advanced instruction beyond the LL.B. and, second, research. Dean Nutting expects that Law programs will become more interdisciplinary in the future, utilizing the resources of The University to the extent that they can contribute. He cited many recent activities of the Law Center to illustrate the broadening trend in legal education and research.

Provost Colclough remarked that he was particularly impressed by Dean Nutting's remarks concerning the importance of bringing the various disciplines together. He stated his belief that The University has a responsibility to educate the youth of this country on a broad basis in all disciplines and his expectation that in future years the Schools and Colleges of The University will work in ever closer cooperation.

Mr. Gust A. Ledakis called attention to the Washington Foreign Law Society, a group initiated by members of The George Washington University faculty and members of the Board of Trustees, to foster cooperation and knowledge among lawyers from the United States and foreign countries. He referred briefly to some of the studies conducted by the Society. Mr. Ledakis suggested that a survey be made of University programs to determine which might be interrelated.

Mr. Hugh L. LeBlanc, Chairman of the Committee on University Objectives, reminded the Senate that last year the committee had drafted a set of university objectives which were approved by the Senate, Faculty Assembly and the Board of Trustees, and are now spelled out in the catalogue. Mr. Harold F. Bright, the former chairman, had reported that the committee had completed its assigned task and would not meet again unless so directed by the Senate. Mr. LeBlanc expressed his reluctance to call a meeting because of his feeling that further work by this committee might duplicate the efforts of other committees. After general discussion, it was the consensus that the committee might serve in a consultative capacity regarding implementation of university objectives. Mr. Kraus suggested that Mr. LeBlanc prepare a motion regarding his committee, to be presented at the next meeting in order to provide an opportunity for further discussion.

Provost Colclough raised a question concerning the formal resolution with respect to the late Professor Tupper which the Executive Committee had been empowered by the Senate to draft. Mr. Kraus stated that the Executive Committee is presently working on a draft of the resolution.

The meeting adjourned at 3:15 pm.

Frederick R. Houser  
Secretary of the Senate

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

October 30, 1963

TO MEMBERS OF THE UNIVERSITY SENATE

The University Senate will meet on Friday, November 8, 1963, at 2 pm in the Faculty Conference Room, Fifth Floor, Library Building.

- Agenda:
- 1) Supplementary business concerning Senate Committees' membership.
  - 2) Information on the current state of the Code Revision.
  - 3) Remarks by Dean Woodruff of the School of Government, Business and International Affairs on the nature and scope of the University's connection with the five War Colleges.

By direction of the Chairman of the Executive Committee.

Frederick R. Houser  
Secretary of the Senate



MINUTES OF A MEETING OF THE UNIVERSITY SENATE  
October 11, 1963

FOR MEMBERS OF THE UNIVERSITY SENATE

The University Senate met at 2 pm, Friday, October 11, 1963, President Carroll presiding. Inasmuch as the minutes of the previous meeting had been distributed, they were not read and were approved without objection.

Mr. Wolfgang H. Kraus, Chairman of the Executive Committee, reminded the Senate of the late Professor Fred S. Tupper's significant contributions to the University, particularly in the formation of the University Senate and faculty self-government. Mr. Kraus moved that the Executive Committee be empowered to draft a formal resolution on behalf of the Senate to be entered on the record of the Senate and transmitted to Professor Tupper's widow. The motion was unanimously approved. Mr. Kraus read the following statement of the English Department:

"We, the members of the Department of English of The George Washington University, take the occasion of our first meeting in the new academic year to express formally our sorrow at the loss of our esteemed colleague, Fred Salisbury Tupper. For twenty-seven years he personified for us, and enriched with his own unique creativity, the tradition of exact scholarship and humane wisdom. His insight and ingenuity have helped to shape every level of our academic program, notably through the well-known report that led to a reorganization of the liberal arts curriculum; and also his excellent name will always be especially associated with two of our own courses, the proseminar for seniors majoring in English Literature, and the course in Shakespeare, through which his influence has perennially extended far beyond the limits of our one Department. He was a scholar who made permanently valuable contributions to learning, an academic statesman of rare vision and skill, a beloved teacher of many college generations, and a true and loyal friend to every member of the University, particularly to us in the Department of English, who daily had the joy of his companionship. We shall not look upon his like again."

The Senate rose for a moment of silence in memory of Professor Tupper.

Mr. Harold F. Bright, Chairman of the Nominating Committee, reported that Dr. Charles S. Wise of the School of Medicine had been selected to replace Nels D. Nelson, who has resigned from the Executive Committee because of a duplicate membership from Columbian College. He moved that the Senate accept this nomination, Mr. Roderic H. Davison seconded the motion, and it was approved unanimously.

Mr. Kraus directed the attention of the Senate to the list of nominations for committees of the Senate which had been distributed at the beginning of the meeting. Mr. R. H. Davison moved that the nominations be approved, Mr. Bright seconded the motion, and the nominations were approved after the following changes had been indicated as desirable and no objection had been raised: Admiral O. S. Colclough will be listed as Dean of Faculties in his ex officio capacity on certain committees and Mr. John A. Brown, Jr., Vice President for Plans and Resources, will replace Mr. C. Max Farrington, Assistant to the President (Special Projects), as an ex officio member of the Committee on University Objectives.

Mr. Kraus presented a brief historical summary of the activities of the Senate regarding the Faculty Code Revision.

President Carroll referred to and quoted in part as follows with approbation, from an address on federal support to education by Francis Keppel, United States Commissioner of Education and former Dean of the Graduate School of Education at Harvard University:

"We must recognize first of all that the quality of education depends upon what happens to individual students in individual classrooms, and that the actual improvement...is...a result of individual attitudes. At the same time, we must recognize that the educational enterprise is a public trust and a public responsibility, and that the answer to finding ways to finance its improvement lies in concerted public action. In private institutions as well as in public ones, this concerted action is a composite of individual concern, individual effort, and individual action."

"To be able to cope with the rapidity with which knowledge itself is changing, today's student must become a self-propelled learner, with a zest for knowing and serving. The way the student learns must help him develop an approach to learning which provides for continuous renewal of what he knows, continuous improvement of actions and reactions. In other words, he must be able to apply to learning--and to life, itself --a method of inquiry which helps him face new or unfamiliar situations with confidence that if he does not know the answer he knows how to go about finding it.

"In our efforts to find solutions to the...problems I have mentioned, it might be well to remember the admonition of Laotzu, that 'The biggest problem in the world could have been solved when it was small.'"

President Carroll reported briefly on the meetings this summer with Chairmen James M. Mitchell and Leonard Carmichael of the Board of Trustees' Committees on Personnel and Academic Affairs, his correspondence with Mr. Fritz Machlup, President of the AAUP, and Mr. Kraus' memorandum to Chairmen Mitchell and Carmichael on the Code Revision submitted through the President. He reported that while the Board will most likely approve those elements of the proposed Revision that are pertinent to the Reichard case, there are other sections which key members of the Board would find extreme difficulty in accepting as they now stand. It was suggested that the Committee on Professional Ethics and Academic Freedom begin work on this matter immediately so that a revised proposal or at least a clear focus of differences could be brought before the Board of Trustees at their January meeting and, perhaps, referred to the Faculty Assembly in February. In response to a statement by Mr. Edwin L. Stevens, President Carroll expressed his wish to arrange an informal meeting with the Executive and Professional Ethics Committees so as to facilitate a reconciliation of these expressed differences.

Mr. Reuben E. Wood, Chairman of the Review Committee on the Faculty Organization Plan, stated that he had no report to make at this time, but that his committee hopes to submit its report to the Senate some time later in the semester. There was some discussion of matters that the committee is reviewing. Mr. Wood requested that members send any additional comments and suggestions to him.

President Carroll announced "with satisfaction and pride" that there will a George Washington University Regional American Assembly on the Population Pilemma at the Airlie Conference Center, November 14th through 17th, 1963. A distinguished roster of speakers and discussion group participants have accepted the University's invitation which was made possible by two grants. Mr. Carroll introduced Mr. John A. Brown, Jr., Vice President for Plans and Resources, who spoke on current University development and the institutional research and programmatic planning being done under the supervision of his office. Mr. Brown congratulated Dean B. D. Van Evera for his committee's work in the field of science facilities and Dr. Thomas Peery for his committee's work on medical facilities. Mr. Brown's office is supervising studies on a student center, student residential facilities, weekend dining arrangements, recreational facilities, and parking.

Mr. Brown announced the following specific program for the American Assembly at the Airlie Conference Center to which President Carroll had earlier made reference. On Thursday evening, the Secretary of Commerce, Hon. Luther Hodges, will speak on the effect of population growth on our national economy; at the Friday luncheon, Dr. Oscar Harkavy, Director of the Population Program of the Ford Foundation, will moderate a panel of distinguished scholars in the population field from Chicago, Georgetown and Harvard Universities; Friday evening, the Rev. John A. O'Brien, Research Professor of Theology at the University of Notre Dame, will speak on "Population Explosion Demands World-Wide Action"; and at the Saturday luncheon meeting, Mr. Richard Gardiner, Deputy Assistant Secretary of State for International Organizational Affairs, will speak on "International Politics of Population." Most of the time of the Assembly will be devoted to small group discussion of these talks and a background book which was edited by Prof. Philip Hauser.

Mr. Kraus announced a change in Senate membership. Mr. Benjamin Nimer will replace Mr. Howard R. Ludden, who is on leave of absence.

President Carroll announced that President Kennedy had just signed the Health, Education and Welfare Appropriations Act, which includes a provision for \$2,500,000 in matching funds

for the University Teaching Hospital expansion and modernization. He expressed appreciation and satisfaction at the fund raising progress for this endeavor (nearing \$5.8 million) and expressed confidence that the remaining funds needed (some \$1.6 million) will be obtained.

Dean of Faculties Colclough spoke briefly of the future challenge to higher education. He expressed his firm belief that the University is about to embark upon a period that will project into the future the momentum recently gained. He stressed the need for rigorous evaluation of all our educational programs and stated his readiness to cooperate with departments and schools in this forward planning. He introduced the new Dean of the School of Education, Mr. Francis N. Hamblin, who is an ex officio member of the Senate.

Mr. Kraus urged that members of the Senate seek to expedite Senate proceedings in the current academic year by increasing their efforts for clarity and conciseness in committee and Senate discussions.

The meeting adjourned at 3:55 pm.

Frederick R. Houser  
Registrar